Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
DVR did not provide	We recommend DVR	Response as of July 30, 2021:	DVR conducted a desktop	Completed.
effective monitoring	complete monitoring plan in	DVR is currently in the	monitoring throughout the	
in accordance with	accordance with the risk	process of developing a new	purchase order period, to	Monica L.
the monitoring plan	assessment and reflect	contract, to be effective	include a thorough review	Moye, Chief
and risk assessment.	sufficient activities to	August 2021. Part of that	of each student's monthly	BVCS
	monitor medium risk	process will be to reassess	progress reports and	(850)245-7004
	providers. We additionally recommend DVR conduct	risk and develop new	monthly service hours	
		monitoring plans. Those	billed to ensure proper	
	monitoring in accordance with the risk assessment and	plans will include	oversight, accountability	
		incremental monitoring	and accuracy related to the	
	monitoring plan. We recommend that DVR	activities, as well as clear	invoice and billing	
		procedures for	process. DVR did not pay	
	promptly provide any	communicating deficiencies to JFG.	for any service hours that	
	monitoring results and recommendations for	lo JFG.	begin prior to the referral	
			approval date(s). The	
	improvement to JFG and ensure corrective action	Anticipated Completion Date & Contact	purchase order agreement with JFG ended on June	
plans have been created and initiated on noted program deficiencies. We additionally	1	Complete Mariae Maria	30, 2022. JFG will be	
	Monica Moye	providing services under a		
	850-245-7004	fee-for-service model in		
	recommend DVR update	D	the future.	
	monitoring plans as	Response as of January 30, 2022:		
	necessary to accommodate	After extensive negotiation, VR		
	for changing circumstances.	entered into a series of purchase		
		orders with JFG for services. The		

Finding	Recommendation (s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		purchase orders with JFG for services. The purchase orders covered Sept 2021, October 2021, November 2021, and December 2021 through June 2022. The purchase orders include detailed requirements for VR to review all required documentation throughout the term of the purchase order.Anticipated Completion Date & Contact June 30, 2022 Monica Moye 		
DVR did not inspect and approve invoices timely.	We recommend that DVR streamline its invoice gathering, inspection, and	Response as of July 30, 2021:The contract set to begin August2021 will be assigned to staff	DVR operated in due diligence to review the invoice packets and	Completed

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
	approval procedures to ensure timely approval of invoices. We recommend that DVR establish a plan to ensure they continue to receive documents, review submittals in a timely manner, and verify achievement of deliverables. We additionally recommend that DVR clarify contract language to specify the supporting documentation to be included with invoice submittals.	dedicated strictly to managing contracts. Additionally, the payment structure in the new contract will be streamlined to allow for efficient and timely invoice review and approval. <i>Anticipated Completion</i> <i>Date & Contact</i> September 2021 Cathy McEachron 850-245-3274 Response as of January 30, 2022: Because there are still vacancies within the bureau, the bureau chief remains the contract manager of record for the purchase orders; however, a small team of individuals review each monthly submission to ensure that service hours are counted for students that have been appropriately referred to the provider. The provider is informed of deficiencies within the	supporting documentation timely. Due to the volume of the supporting documentation received with each invoice, monthly payment processing exceeded the prescribed timeline. Over the course of the purchase order agreement period, DVR has worked collaboratively with JFG to work out any monthly invoice and/or documentation concerns.	Monica L. Moye Chief, BVCS (850)245-7004

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		10 days permitted by the purchase order and have an opportunity to make corrections, as needed. To date, the invoices have been processed within the timeframes provided in the purchase order. <i>Anticipated Completion</i> <i>Date & Contact</i> June 30, 2022 Monica Moye 850-245-7004		
Contractual Payment Terms and Financial Consequences did not align.	We recommend DVR consider updating the payment schedule and ensure the contract language meets the intent and desired deliverables of the program. We additionally recommend DVR consider restructuring the payment schedule in the contract to require payment to JFG for services provided each month, as reflected on	Response as of July 30, 2021:The new contract will include adifferent payment structure thatwill allow for payment of actualservices delivered only.Anticipated CompletionDate & ContactAugust 2021Cathy McEachron850-245-3274	Under the terms and conditions of the purchase order, DVR only paid for service hours that were validated and approved. If there were any billed service hour(s) not in compliance with the terms and conditions of the purchase order agreement, DVR reduced the service	Completed Purchase Order Ended 6/30/2022. Contractor is no on fee for service. Monica L Moye Chief, BVCS (850)245-7004

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
	the monthly Model Service reports, rather than equal monthly payments that require a reconciliation in the final month of contract. See Finding 4.	Response as of January 30, 2022: The purchase order payment structure requires the contractor to document the hours of service provided to each student. The hours are verified by VR staff to ensure that the student was appropriately referred from VR to the contractor. Any services rendered prior to the documented referral date are deducted from the total number of hours provided in the month. The contractor is then paid a fixed hourly rate (\$38.00 per hour) for each validated service provided.	hours from the payment invoice.	
Students served were not in the VR or Student Transition Activities Record (STAR) system in an active status at	We recommend DVR modify the contract language to require that services commence after DVR refers the student to JFG. DVR should work with JFG to	Response as of July 30, 2021 The referral requirement will be clarified in the new contract. DVR will also work with JFG to develop a mutually acceptable process to record and track student referrals.	DVR conducted a thorough review of each student's monthly progress reports and monthly service hours billed to ensure proper	Completed. Purchase Order Ended 6/30/2022. Contractor is

Finding	Recommendation (s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
commencement of	develop a more efficient	The Employment Programs Unit	oversight, accountability	now on fee for
services.	process to record and track	will provide additional training to	and accuracy related to the	service.
	all student referrals. We	all Youth Techs prior to execution	invoice and billing	
	recommend that DVR	of the new contract. The new	process. DVR did not pay	Monica L.
	provide additional training to	contract will include a different	for any service hours that	Moye Chief,
	the DVR Youth Techs to	payment structure that will allow	begin prior to the referral	BVCS
	ensure all staff are	for payment of actual services	approval date(s).	(850)245-7004
	consistently following the	delivered only.		
	new process for student			
	referrals. We further	Anticipated Completion		
	recommend that DVR	Date & Contact		
	consider restructuring the	August 2021		
	payment schedule in the	Cathy McEachron		
	contract to require payment			
	to JFG for services provided	July 2021		
	each month, as reflected on			
	the monthly Model Service	August 2021		
	reports, rather than equal	Cathy McEachron		
	monthly payments that	850-245-3274		
	require a reconciliation in the	-		
	final month of the contract.	Response as of January 30, 2022		
	The DVR contract manager	VR has made the VR Request for		
	should ensure all students	JFG Services Form a specific		
	have appropriate referrals	requirement for each student. This		
	prior to approving payment	form is generated by the VR case		

Finding	Recommendation (s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
	for services to those students and ensure that contractual caps on student hours are not exceeded. If DVR continues with the current process, we recommend the contract manager request the referred students to prior to the start of the school year, review their status in the VR or STAR system, alert JFG to those students who are approved for services, and deny payment for any student that is not in an active status.	management system, and the purchase order specifies that services may not be billed unless that form is provided to the contractor. Services may begin on the date of the form. VR runs regular reports that include the date of the referral. When an invoice is submitted, the Model Service Reports are compared to the dates contained the report. If students have hours reported prior to the date of the referral, those hours are reduced from the monthly payment calculation. The contractor is notified of any adjustments in advance and has an opportunity to make corrections. This process ensures that the contractor will be paid only for services delivered that have been validated each month. VR staff have received intensive		
		training on the purchase order		

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		requirements and associated processes. In the event that VR or the contractor identify problems with implementation, additional training and technical assistance is provided to all parties. <i>Anticipated Completion</i> <i>Date & Contact</i> Monica Moye 850-245-7004		
Internal controls to	We recommend DVR	Response as of July 30, 2021	DVR developed and	Completed.
track service hours	implement internal controls	DVR will require JFG to submit a	implemented a tracking	Purchase Order
for students in non- credit classes need	to require additional evidence of services	Model Service Report monthly along with a Comprehensive	spreadsheet to track the hours billed for each	Ended 6/30/2022.
improvement.	rendered to students outside	Services and Hourly Roll-Up	student monthly. The	Contractor is
	of the public, for-credit	report monthly, which will include	spreadsheet was used to	now on fee for
	courses. This could be	further detail for internal controls.	also identify any students	service.
	accomplished by requiring	This requirement is included in the	that began services prior	Monica L.
	sign in sheets for the students	new contract.	to the DVR referral	Moye Chief,
	as well as notations on the		approval date.	BVCS (850)-
	monthly service reports that	Anticipated Completion Date & Contact	The monthly hours were	245-7004
	reflect that unique status of the students.	August 2021	The monthly hours were entered for each student,	
		Cathy McEachron	and each service, DVR	

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		850-245-3274	compared and validated monthly billing hours	
		Response as of January 30, 2022	prior to invoice approval	
		In addition to the processes list	and payment.	
		above, VR has implemented a share file system to maintain all		
		documentation in a single location.		
		VR and the contractor have		
		primary points of contact for		
		managing the information. This		
		process has improved		
		communication and accountability for all parties.		
		for all parties.		
		Anticipated Completion		
		Date & Contact		
		June 30, 2022		
		Monica Moye 850-245-7004		
Certain instructors	We recommend that DVR	Response as of July 30, 2021:	The Contractor provided	Completed.
provided Pre-ETS	request a copy of the	DVR will require JFG to submit a	DVR with a list of the	Purchase Order
services without the	Professional Educator's	list of teachers assigned to the	approved teachers that	Ended
required credentials.	Certificate or a current	contract, along with appropriate	were enlisted to provide	6/30/2022.
	Temporary Certificate during	certification documents, prior to	services under the	Contractor is
	their monitoring process to	contract execution. The new	purchase order.	

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
	ensure compliance with contractual language. We additionally recommend DVR require JFG to provide a list of the teachers providing Pre-ETS services under the contract periodically throughout the school year to ensure that teacher contact information is accurate and the teachers possess the required certifications. If the parties mutually agree to allow otherwise qualified individuals to provide services, the contract language should be modified accordingly.	 contract will include a requirement that JFG submit an updated roster of teachers any time a teacher is deleted, added, or their contact information changes. JFG will be required to submit a current list of teachers to the DVR contract manager no less than quarterly for routine monitoring. Anticipated Completion Date & Contact August 2021 Cathy McEachron 850-245-3274 Response as of January 30, 2022: The PO provides that, "The Contractor shall provide a list of teachers assigned to the project, including teacher certification documentation and contact information, on the first monthly report due in the Purchase Order Period. A revised roster must be 	DVR validated the list of teachers, using DOE's teacher certification verification portal.	now on fee for service. Monica L Moye Chief, BVCS (850)245-7004

Finding	Recommendation (s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		submitted, including teacher certification documentation and contact information, must be submitted at any time a teacher is deleted, added, or the contact information changes. The Contractor must submit a current list of teachers quarterly, even if no modifications have been made." The contractor has complied with this requirement, and one teacher was disqualified because they did not meet this standard. <i>Anticipated Completion</i> <i>Date & Contact</i> June 30, 2022 Monica Moye 850-245-7004		
Students served were not in the VR or Student Transition Activities Record	We recommend JFG work with DVR to develop an efficient student referral process that allows both	Response as of July 30, 2021	JFG is no longer in a contractual relationship with FLDOE DVR.	Completed October 2021

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
(STAR) system in an active status at commencement of services.	parties to identify and track which students are eligible for services. We recommend JFG ensure that students are eligible prior to billing for services.	The VR produced contract of 2019-20 (19-183 & 19-184) stated that students must be found in the VR system of in STARS system. In 2020-21 (21-100), that language was broadened to read "the VR system". None of the contracts included a definition of "VR system". As stated, for the purposes of these contracts, JFG does not use VR technology platforms (STARS, REBA, RIMS, PERM, etc.) with the exception of the background screening clearinghouse. As also stated in the IG report, JFG was directed in writing that services could and should be report retroactively to the beginning of the school year. JFG disagrees that students were served erroneously. However, we do	Under our Purchase Orders governing October 2021 to June 2022 services, FLDOE DVR has assigned JFG a liaison who works with JFG to ensure all students have a STARS request for service (referral to VR) and ensures services hours are not calculated until the commencement of service date is verified. JFG does not have access to any VR system for viewing the status of Pre- ETS students billed to the 2021-22 Purchase Orders. As such, we rely exclusively on communication with the assigned VR liaison and Contract Manager.	

Finding	Recommendation (s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		concur that process	Under the Purchase	
		improvements are warranted	Orders, JFG submits	
		and necessary to insure VR	monthly reports and	
		services comply with federal	invoices. FLDOE DVR	
		law.	has ten days to review. If reconciliation is	
		Anticipated Completion	necessary, FLDOE DVR	
		Date & Contact	and JFG work together to	
		JFG will immediately comply	adjust service hours and,	
		with VR process	subsequently, billable	
		improvements once those changes are communicated.	service hours.	
		6	On May 20, 2022, we	
		Response as of January 30, 2022:	finalized December and	
		JFG had no responsibility	January reconciliations as	
		in or authority to	of June 30, 2022, JFG has	
		determine	not received payment for	
		commencement of service	those services. On May	
		dates. As the IG report	<i>19, 2022 FLDOE DVR</i>	
		stated, VR was solely	communicated that	
		responsible for	"Hopefully, the final	
		monitoring the	review for February and	
		commencement of service	March will be sent by cob	
		dates. That failure and the	today." As of June 30,	
		failure to communicate	2022, JFG has not	

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		any questions, comments	received any follow-up	
		or concerns about	communication from	
		commencement of	FLDOE DVR.	
		services to any member of		
		the JFG team led to this	Additionally, as of June	
		audit finding, contractual	<i>30, 2022, FLDOE DVR</i>	
		language changes,	has not communicated the	
		reporting changes and	status of March, April or	
		personnel changes within	May reconciliations. JFG	
		VR. In September 2021,	anticipates sending June's	
		VR proposed a new	service delivery report	
		process to more	and invoice on July 1,	
		effectively communicate	2022.	
		the status of individual		
		students, which JFG	As of June 30, 2022,	
		agreed to without	FLDOE DVR has	
		hesitation. VR then	communicated the	
		assigned two new	following outstanding	
		individuals to monitor	Purchase Order payments	
		and oversee JFG monthly	to FLDOE DVR and	
		reports. The new process	FLDOE General Counsel	
		and the increased	for services to	
		collaboration has	approximately 525	
		improved the student	students.	
		referral process		

Finding	Recommendation (s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		significantly. The negotiated language governing our 2021-22 relationship reads: "The Department will notify the Contractor through the VR Request for JFG Services Form, Attachment F to this Purchase Order (the "Form") that a student with a disability has made an informed choice to participate in Contractor's program. The Department will submit the Form electronically to the below-designated point of contact for Contractor for purposes of receiving Forms and supporting documentation under this purchase order agreement until	December - \$145,102.62 January - \$256,791.46 February - \$266,302.86 March - \$216,527.42 April - \$223,779.72 As of June 30, 2022 May and June payments are not yet considered outstanding.	

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		Contractor provides written notification to the Department's contract manager that it has designated another point of contact. The Date of Referral on the Form is the date billable service hours may begin for the specific student no payments will be made for services provided to a student before the Date of Referral on the Form." Anticipated Completion Date & Contact December 2021		
Certain instructors provided Pre-ETS services without the required credentials.	We recommend that JFG comply with the contract language requiring all individuals hired to provide services under this contract hold either a current	Response as of July 30, 2021: JFG disagrees that the two educators in question violated the terms of the contract. It is accurate that the educators are not registered with the FLDOE,	All JFG educators responsible for Pre-ETS instruction submit proof of their temporary or permanent certification to JFG, which is submitted	Completed October 2021

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
	Professional Educator's Certificate or a current Temporary Certificate. We recommend JFG obtain copies of the certificates for their records and provide the certificates to DVR upon request.	however both educators hold the education and credentials required by state law to act as the teacher of record and are authorized to issue grades and credit. JFG does concur that this language needs to be addressed moving forward. Traditional vendors offer VR services are required to have a mix of education, experiences and credentials. JFG contends similar requirements are more applicable to this contract to avoid the unintended consequence of limiting or even prohibiting services to community and faith- based organizations, private schools, post-secondary institutions and juvenile justice facilities. <i>Inspector General's Rebuttal:</i> JFG management indicated in their response that educators in question were not registered with the	to FLDOE VR annually or as personnel changes and/or certification expiration dictates.	

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		 department, but held the education and credentials required by state law to act as the teacher of record. Notwithstanding JFG's response, we determined neither of the educators in question held a Professional Educator's Certificate or a current Temporary Certificate, as confirmed by the Bureau of Educator Certification. The Office of Inspector General maintains that is a violation of Contract #21-100, E.5, which states, "The Contractor shall require that al individuals hired to provide services under this Contract hold either a current Professional Educator's Certificate or a current Temporary Certificate." Consequently, the finding and related recommendation stand as presented. Response as of January 30, 2022: 		
		Response as of January 30, 2022.		

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		This recommendation has been incorporated into the DVR/JFG contractual relationship. The VR authored language regarding teacher qualifications reads:		
		"The Contractor shall require that all teachers hired to provide services under this purchase order agreement in public or private schools must hold an active Professional Certificate or Temporary Certificate issued		
		pursuant to s.1012.56, Florida Statutes, and rules of the State Board of Education. Individuals who will provide Self-Advocacy Training and/or Postsecondary Educational Counseling and Job		
		Exploration Counseling must also successfully complete DOE/DVR's Self-Advocacy Provider Training, including a passing post- assessment test."		

Finding	Recommendation(s)	Previous Management Responses	Management Response as of July 30, 2022	Anticipated Completion Date & Contact
		Anticipated Completion Date & Contact September 2021		